

The logo features the text 'Lex Mundi' in a large, bold, white sans-serif font, with 'World Ready' in a smaller, white sans-serif font directly below it. The background is a dark blue gradient with a stylized bar chart and a line graph in shades of teal and light blue.

# Tax Practice Group

With an advancing international and interdependent economy, tax regulations are evolving at a rapid pace. As global integration continues, companies require legal counsel that can keep up with these changes and provide early-stage counsel on complex matters, whether those matters arise in a single jurisdiction or across multiple countries.

Lex Mundi's Tax Practice Group provides access to the experienced, top-tier legal advice clients require to successfully navigate today's intricate market, whether by counseling on tax aspects of mergers and acquisitions, advising on governmental relationships, resolving tax disputes, designing tax efficient structures or structuring cross-border transactions. In addition, the group has a dedicated Transfer Pricing team to assist clients on cross-border transfer pricing services.

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## About the Lex Mundi Tax Practice Group

Lex Mundi's Tax Practice Group provides cross-border advice to a broad range of clients including global and local corporations, startups public institutions and foundations. The group is comprised of more than 250 lawyers from around the world and is overseen by global leadership committee.

Through the Lex Mundi network of 160 leading law firms in more than 100 countries, our global team of tax lawyers offers you the in-depth knowledge and indigenous insight of full-service independent firms, as well as the seamless cross-border service of the international business firm: the best of both worlds.

### Know-How and Market Trends

Members of the Tax Group hold meetings and run workshops with clients around the world. In addition, they maintain an on-going watchful brief on global trends and developments, and provide regular updates to colleagues across the network and to their clients. Through knowledge-sharing on trending issues, including on notable new legislation and recent case law, Lex Mundi firms help clients anticipate and proactively respond to complex

regulatory challenges and key developments on the horizon in jurisdictions where they operate. Recent examples include practical issues on IP ownership post-BEPS, Brexit and its impact of tax law and a global review of new financing structures.

### A Unique Service Model

Through the Lex Mundi platform, Tax members seamlessly handle their clients' most challenging cross-border transactions and disputes. In addition to having common protocols for communication, timelines, deliverables and budgets, members of the Tax Group can work to uniform engagement terms. Joint fee quotes and coordinated billing are available on request. In addition, clients have access to Lex Mundi's secure and user-friendly digital platform which can be used to build data rooms, draft documents, manage workstreams, and monitor fees, deadlines and deliverables. In addition to providing complimentary project management and tech support, Lex Mundi and its member firms invest substantial time off the clock to understand their clients' particular needs and commercial drivers.



## Lex Mundi TeamSpace

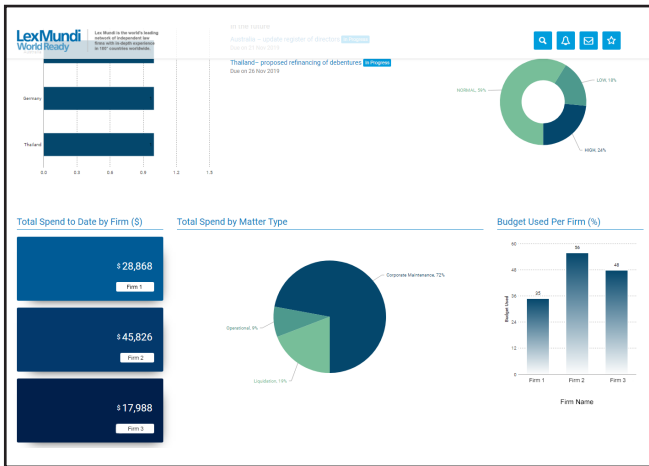
### Secure Client Dashboards for Multijurisdictional Matters

Lex Mundi has formed a strategic partnership with the leading technology collaboration platform HighQ.

Lex Mundi TeamSpace provides an online dedicated, secure-shared workspace for data rooms and document management, and facilitated project management through matter tracking, budget tracking, coordinated invoicing and housing of engagement terms.

Lex Mundi TeamSpace have been used by member firms for live drafting sessions involving lawyers around the world as well as for the management of very large multijurisdictional matters including M&A and compliance.

The Lex Mundi Business Development team provides administrative support to set up and provide specific access to authorized team members, as well as project management of matters.



**Lex Mundi World Ready** Member Portal

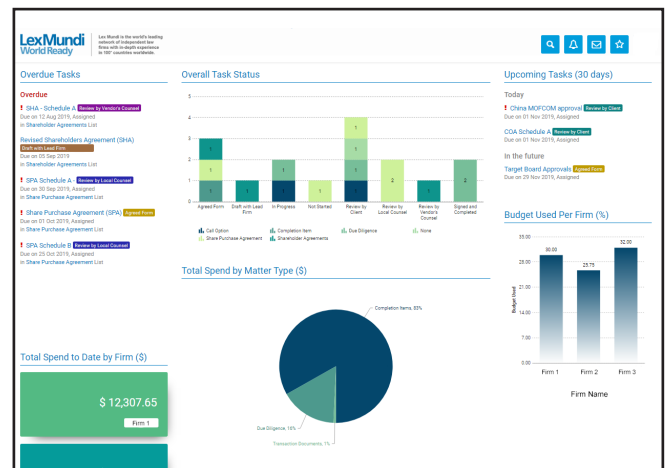
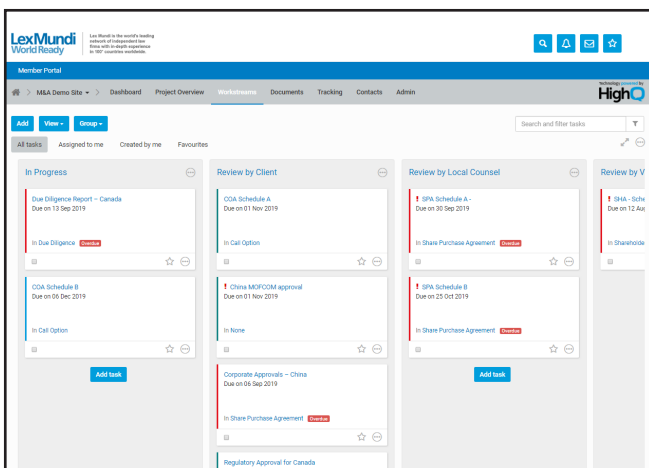
Matter Portal

M&A Demo Site - Dashboard Project Overview Workstreams Documents Tracking Contacts Admin

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**Firm Fee Tracking**

Firm	Jurisdiction	Matter Type	Billable Hours to Date	Fees Incurred to Date (\$)	Main Contact	Modified by	Modified date
Firm 1	Italy	Completion Items	0.00	0.00	Firm 1 Partner	Sunaina Anhad	15 Aug 2019 21:48
Firm 1	Italy	Due Diligence	30.25	14,650.78	Firm 1 Partner	Sunaina Anhad	15 Aug 2019 21:48
Firm 1	Italy	Transaction Documents	0.00	0.00	Firm 1 Partner	Sunaina Anhad	15 Aug 2019 21:48
Firm 2	China	Completion Items	43.73	20,801.89	Firm 2 Partner	Sunaina Anhad	15 Aug 2019 21:48
Firm 2	China	Due Diligence	0.00	0.00	Firm 2 Partner	Sunaina Anhad	15 Aug 2019 21:48
Firm 2	China	Transaction Documents	0.00	0.00	Firm 2 Partner	Sunaina Anhad	15 Aug 2019 21:49
Firm 3	Canada	Completion Items	127.75	54,993.62	Firm 3 Partner	Sunaina Anhad	15 Aug 2019 21:49
Firm 3	Canada	Due Diligence	0.00	0.00	Firm 3 Partner	Sunaina Anhad	15 Aug 2019 21:49
Firm 3	Canada	Transaction Documents	2.50	445.11	Firm 3 Partner	Sunaina Anhad	15 Aug 2019 21:49





## Successful Client Solutions

### Tax Due Diligence of Large Pharmaceutical Group

Zepos & Yannopoulos, Lex Mundi member firm for Greece, collaborated with Dr. K Chrysostomides, Lex Mundi member firm for Cyprus, for the tax due diligence of a large pharmaceutical group consisting of Greek and Cyprus companies. Zepos & Yannopoulos was responsible for the tax due diligence of the Greek companies, while Chrysostomides was responsible for the tax due diligence of the Cyprus companies. The two law firms worked together and prepared reports for the client, a Greek fund which offered to buy 25% of the pharmaceutical group.

### Legal, Regulatory and Tax Assistance to ICAMAP

Arendt & Medernach SA, Lex Mundi member firm for Luxembourg, provided Luxembourg legal, regulatory and tax assistance to ICAMAP, an independent investment fund manager specialized in European real estate, in the context of the exclusive alliance of ICAMAP and WO2 (a subsidiary of Woodeum Group) to form ICAWOOD, a French fund

managed by ICAMAP to develop new-generation low-carbon offices in the Greater Paris region. Gide Loyrette Nouel, Lex Mundi member firm for France, advised ICAMAP on the design and implementation of the fund. ICAWOOD has raised EUR 750 million of equity capital for an overall investment capacity of EUR 1.6 billion, enabling it to develop between 200,000 to 300,000 m<sup>2</sup> of low-carbon offices by 2028. The tax team worked closely with the Private Equity & Real Estate team department in order to provide a tailor-made and integrated advice. The date of completion was February 2019.

### Tax Structure Assistance to Grupo Nobis

Lex Mundi member firms, Pérez Bustamante & Ponce (Ecuador), Thompson Dorfman Sweatman (Canada, Manitoba), Claro & Cia (Chile) and Guyer & Regules (Uruguay) recently advised Grupo Nobis, a holding company formed by companies in agribusiness, real estate, commerce and tourism, on the tax structure for its investment in a mining project located in Ecuador.

## Tax Practice Group Leadership

The Lex Mundi Tax Practice Group is governed by an elected global leadership team who help oversee the group's key initiatives and act as a resource for member firms and clients.

### Chair

#### Jeffrey Trossman

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### Chair-Emeritus

#### Ailish Finnerty

Arthur Cox, Lex Mundi member firm for Ireland and Northern Ireland  
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### Regional Vice-Chair, Europe/Middle East/Africa

#### Maria Quintela

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### Region Vice-Chair, Latin America/Caribbean

#### Carlos Eduardo Orsolon

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### Regional Vice-Chair, North America

#### Michael Snider

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Tax Practice Group, contact:

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**LexMundi**  
World Ready

Lex Mundi is the world's leading network of independent law firms with in-depth experience in 100+ countries worldwide.

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